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TANGER MED NEWS

GROUP NEWS

UM6P AND TANGER MED STRENGTHEN THEIR COLLABORATION TO TRAIN DIGITAL TALENTS



Mohammed VI Polytechnic University (UM6P) and Tanger Med Group have signed a new agreement, continuing the partnership initiated in 2021 with the creation of the 1337 MED campus. This phase structured a "Tanger Med AI Program," supervised by the UM6P AI Lab, involving students in real-world use cases for the benefit of businesses in Tanger Med's ecosystem.

The projects applied AI, automation, data analysis, and cybersecurity to real-world port, logistics, and industrial challenges. Tanger Med brought its partners together to draw up operational requirements, which were met by jointly-developed, adaptable solutions, while students benefited from hands-on experience that stepped up their skills development.

For UM6P, the approach linked theory and practice, training individuals capable of communicating with professionals and responding to complex technical challenges using agile and contextualized approaches. With around 400 students, the 1337 MED campus (based on peer learning and project-based learning) has found a natural extension in the "Tanger Med AI Program," where the field has become the classroom. This collaboration was part of the industrial consolidation of the Moroccan economy, driven by logistical efficiency, process digitization, and territorial integration.

ORGANIZATION OF THE 2nd EDITION OF TOC AFRICA IN PARTNERSHIP WITH TANGER MED



On September 17 and 18, 2025, Tanger Med hosted the 2nd edition of TOC Africa, organized in partnership with TOC Worldwide around the theme: "Trade, tariffs, and tensions... How do we move forward?" A flagship event in the maritime and logistics sector, held annually in Rotterdam, Singapore, and Panama, TOC has confirmed, with its return to Tangier after 2023, the role of Tanger Med, Africa and the Mediterranean's leading container port, as a hub for trade across the Strait of Gibraltar.

The opening session brought together Mehdi Tazi Riffi, CEO of Tanger Med Group, and Paul Holloway, Managing Director of TOC Worldwide. In his address, Mehdi Tazi Riffi pointed out that this edition of TOC Africa comes at a time when our industry is facing multiple challenges: the outlook for global trade, the positioning of shipowners and ports, as well as energy transition and decarbonization—notably with the IMO (International Maritime Organization) provisions for carbon neutrality and those already implemented through ETS.

The 2025 edition also highlighted the contribution of Tanger Med Group's entities. Marsa Maroc took part in the discussions, with Mr. Taoufik Chahir, Director of the Container Business Unit, who spoke during the Tech TOC panel about understanding the efficiency of terminal operations.

Mr. Idriss Aarabi, Managing Director of Tanger Med Port Authority and Port Logistics Zone, took part in the session entitled "Examining African supply chains: challenges and opportunities."

Tanger Med Engineering contributed to the discussions with a presentation by Mr. Nasser Tlassellal, Managing Director of TME, on "The role of multimodal transport infrastructure in the development of intra-African trade and logistics corridors" during the session "Investing in intra-African trade and logistics corridors." Mr. Amine Malti also took part in technical discussions during the themed sessions.

Finally, Mr. Amine Benyessef, Director of Decarbonization at Tanger Med Group, presented Tanger Med's path to carbon neutrality during the session "Sustainability and climate change: what will be the future of African ports?"

The program explored key topics emerging from the African maritime and logistics agenda: ports as catalysts for trade and cooperation, the organization of African ports in global flows, the performance and resilience of African supply chains, investment in intra-African trade and logistics corridors, sustainability and adaptation to climate change, digital maturity in the port sector, and terminal operations efficiency. At the same time, an exhibition showcased the latest innovations in port equipment, machinery, and technology.

This year's event brought together more than 400 participants from 66 countries, including 41 African countries, with the presence of nearly 20 port authorities and more than 50 international speakers. Through debates, feedback sessions, and networking opportunities, TOC Africa 2025 provided a unique platform to accelerate cooperation and shed light on the transformation trajectories of the continent's port and logistics ecosystems.

PARTICIPATION IN THE AFRICA SPAIN SUMMIT 2025 IN MADRID



Tanger Med took part in the 3rd edition of the Africa Spain Summit, held in Madrid from July 6 to 8, 2025, with the support of the Ministry of Foreign Affairs, the European Union, and the Cooperation of the Kingdom of Spain. This summit has become a key event for Spain and Africa, bringing together more than 200 high-level public and private decision-makers, including some 30 African ministers responsible for foreign affairs, finance, economy, industry, infrastructure, and agriculture, as well as representatives of European institutions, international donors, and major strategic groups.

At the heart of the discussions, Nasser Tlassellal, Managing Director of Tanger Med Engineering, spoke during the session entitled "CONNECT – For sustainable economic integration." His speech focused on the decisive role of transport, logistics, and digital connectivity in the growth of regional value chains, emphasizing the need for effective public-private partnerships to finance resilient infrastructure. The event also highlighted the drivers of greater economic integration through trade and investment, which can strengthen the competitiveness of regions and accelerate sustainable growth across the continent.

Tanger Med's participation in this high-level platform confirms the Group's commitment to bringing ecosystems together, sharing concrete feedback, and contributing to the joint development of solutions that support ambitious, inclusive, and forward-thinking African integration.

PARTICIPATION IN THE EURO-MEDITERRANEAN RETREAT IN RABAT



Morocco hosted a high-level retreat in Rabat on September 11th dedicated to the future of Euro-Mediterranean relations, bringing together key players from the region for a strategic and future-focused exchange.

Under the aegis of the Ministry of Foreign Affairs, the African Cooperation, and Moroccans Abroad, the meeting was organized by Mr. Nasser Bourita, Minister of Foreign Affairs, alongside Ms. Dubravka Suica, European Commissioner for the Mediterranean, with the participation of Nasser Kamal, Secretary General of the Union for the Mediterranean. The event brought together senior government officials, international financial institutions, representatives of the private sector, as well as experts and think tanks from both sides of the Atlantic.

At the heart of the discussions, Mr. Mehdi Tazi Riffi, CEO of Tanger Med Group, spoke during a panel on the theme "Promoting industrial, commercial, and investment/entrepreneurship partnerships," highlighting the levers of competitiveness, industrial upgrading, and investment corridors in support of sustainable regional integration.

This retreat made it possible to identify common areas for action, align priorities between public decision-makers and economic operators, and outline a shared roadmap for strengthening Euro-Mediterranean cooperation in industry, trade, investment, and innovation.



PORT AND LOGISTICS

MARSA MAROC

INVESTMENT

A STRUCTURING INVESTMENT PLAN FOR THE PORTS OF CASABLANCA AND JORF LASFAR



As part of its strategic vision for 2030, Marsa Maroc is rolling out a five-year, MAD 4 billion program to modernize and develop the ports of Casablanca and Jorf Lasfar. The aim is to improve operational performance, increase competitiveness, and strengthen synergy between the two platforms, while accelerating the digitization of port processes.

This plan provides for the modernization of infrastructure with increased processing capacity and the expansion of existing facilities. In Casablanca, a new multi-purpose quay development for bulk cargo operations is in the pipeline. At the same time, Marsa Maroc is investing in the acquisition of new equipment and the upgrading of its fleets in order to increase productivity across all terminals.

The digital dimension is a central focus of the system, with the integration of automated management systems, real-time traceability solutions, and the development of artificial intelligence projects to optimize operations. The functional alignment between Casablanca and Jorf Lasfar should also promote a more integrated logistics approach for customers, improving the fluidity and speed of operations and, ultimately, the satisfaction of shipowners, shippers, and carriers.

As part of Marsa Maroc's strategy to consolidate its position as a leading port operator, this program supports the growth of trade and promotes national competitiveness. The company has already made significant investments in the first half of 2025, particularly in the port of Nador West Med.

EVENTS

WELCOMING A SOUTH AFRICAN DELEGATION TO THE PORT OF CASABLANCA



Marsa Maroc was pleased to welcome a delegation of South African executives visiting Morocco. During its visit to the port of Casablanca, the delegation toured the container and multipurpose terminals and attended presentations by managers on operating methods and ongoing terminal modernization projects.

TANGER MED PORT AUTHORITY

1 776 942 PASSENGERS AND 463 321 VEHICLES TRANSITED THROUGH TANGER MED PORT DURING THE MARHABA 2025 CAMPAIGN



The Marhaba 2025 campaign, organized from June 10 to September 15, 2025, took place at Tanger Med Port in a smooth and secure environment, ensuring a worry-free experience for all passengers. A total of 1 776 942 passengers and 463 321 vehicles passed through the Port Complex, recording sustained growth of 4% for passengers and 3% for vehicles compared to the 2024 event.

This edition stood out for the effective implementation of fixed-date tickets (firm tickets) during the return phase from Morocco, from August 1 to 31, 2025, contributing to better flow planning and optimized traffic management.

Operations proceeded smoothly and safely, thanks to the quality of the port infrastructure, the mobilization of a suitable maritime fleet, and the implementation of rigorous operational measures.

This success was based on exemplary coordination between all the authorities and stakeholders involved, under the supervision of the "Mohamed V Foundation for Solidarity," ensuring travelers a smooth and organized crossing in the best possible conditions.

IMPORTING CHINESE-BRAND VEHICLES FOR THE DOMESTIC MARKET



Last quarter, Tanger Med Port received more than 2 000 vehicles from Chinese brands BYD and Lynk & Co, destined for the local Moroccan market.



Last September, a new operation was carried out with 292 Chang'an hybrid vehicles imported directly from Taicang (China).

GRAIN TRAFFIC AT THE GENERAL CARGO TERMINAL



During the last quarter, Tanger Med Port handled two grain ships with a total volume of 56 365 tons.

Operations ran at an average daily rate of 5 000 T/day, demonstrating the terminal's efficiency and performance in managing solid bulk flows.

STELLANTIS INCREASES VEHICLE PROCESSING CAPACITY



As part of efforts to improve the logistics performance of incoming vehicle flows for the manufacturer Stellantis, Tanger Med supported the implementation of a large-scale project aimed at increasing rail capacity through the importation of vehicle-carrying railcars.

An initial batch of 40 railcars, equivalent to a complete train, was introduced gradually, with 20 railcars delivered in September 2025, followed by another 20 that were put into service in October.

This first step is an important milestone in strengthening the vehicle terminal's rail capacity. This will be followed in early 2026 by the importation of 67 additional railcars, bringing the total number of railcars imported to 87.

This strategic project is part of the ongoing drive to improve logistics performance and support competitiveness in the automotive sector. It reflects the ongoing commitment of Tanger Med's teams, working closely with the manufacturer to ensure optimal execution of rail operations, smooth management of arrivals, and continuous optimization of unloading infrastructure.

TMPA JOINS ISPO'S INTERNATIONAL USER GROUP



Tanger Med Port Authority recently obtained ISPO (International Standard for Maritime Pilot Organizations) certification following an audit conducted by the organization of the same name. This globally recognized distinction attests to TMPA's compliance with the most stringent standards in maritime safety, service quality, and operational performance.

The ISPO standard is an international benchmark specifically dedicated to maritime pilotage organizations. It defines a rigorous framework for managing pilotage operations, ensuring their safety, reliability, and alignment with industry best practices.

Valid until April 2030, this certification covers all pilotage activities carried out within Tanger Med Port, including deep-water and offshore pilotage, port maneuvers, and specific areas of operation.

This international recognition is fully in line with Tanger Med's commitment to operational excellence and illustrates its ongoing dedication to promoting the very highest standards of safety and performance for maritime transport operators.

THE "SMART & SUSTAINABLE PORTS FOR AFRICA" PROGRAM IN PARTNERSHIP WITH UNCTAD



Tanger Med Port Authority (TMPA) confirms its commitment to sustainable development through its involvement in the "Smart & Sustainable Ports for Africa" program, initiated by the United Nations Conference on Trade and Development (UNCTAD). This program aims to support African ports in their energy transition, the integration of sustainable technological solutions, and the improvement of their environmental efficiency.

As part of this project, an assessment mission was conducted at Tanger Med Port from September 23 to 26, 2025, led by a delegation from UNCTAD and organized in close collaboration with Tanger Med. The objective was to measure the Port Complex's maturity in terms of sustainability and port intelligence, and to validate its ability to increase the use of renewable energy and improve the energy efficiency of its operations.

During this task, plenary meetings and bilateral consultations were held with key players in Tanger Med's ecosystem as well as terminal operators in order to validate the initial results of the analysis, complete data collection, and define short- and medium-term priorities for action.

The findings of this assessment will feed into the development of a strategic roadmap designed to strengthen the competitiveness, sustainability, and resilience of Tanger Med's port operations, in line with its vision of excellence and leadership on a regional and continental scale.

MARITIME SERVICES

RETURN OF CMA CGM'S FAL3 SERVICE



CMA CGM has reintroduced Tanger Med Port to its FAL3 service, part of the Ocean Alliance, after removing it last June. At that point, Zeebrugge had been added to the rotation. According to Dynaliners, the return trip from Tangier will occur fortnightly, alternating with Zeebrugge. This arrangement should remain in place until the end of the year. Consequently, the revised FAL3 rotation will call at the following ports: Qingdao - Shanghai - Ningbo - Shenzhen (Yantian) - Singapore - Le Havre - Rotterdam - Hamburg - Antwerp - Zeebrugge/Tanger Med (alternating) - Qingdao.

For more
information, see the
article:



CMA CGM TEMPORARILY ADJUSTS THE ROTATION OF ITS SAFRAN SERVICE



As part of the SAFRAN service update (Northern Europe to/from South America), the port of London Gateway has been temporarily replaced by Southampton to extend calls in September. The modified rotation includes Tanger Med Port in its itinerary, which will be as follows: Southampton - Rotterdam - Hamburg - Antwerp - Tanger Med - Santos - Paranagua - Buenos Aires - Montevideo - Rio Grande - Paranagua - Santos - Tanger Med.

For more
information, see the
article:



OCEAN NETWORK EXPRESS (ONE) MD2 AND GS2 SERVICES NEWLY REDESIGNED



The Asia-Mediterranean segment of the current MS2 service is now evolving into a standalone service, renamed Mediterranean 2 (MD2).

This new service will connect Busan, Shanghai, Ningbo, Kaohsiung, Shekou, Singapore, the Cape of Good Hope, Tanger Med, Valencia, Barcelona, Genoa, and Fos, before returning via Singapore and Busan.

The first port of call for the Hyundai Neptune V.040W ship is scheduled for Busan on September 7, 2025.

Transit times to Busan and central China will be optimized, while cargo from Laem Chabang and Cai Mep will be handled by transshipment via Singapore.

This service will also offer improved coverage between the US West Coast and Northern China, thereby strengthening Asia-Mediterranean connectivity.

For more
information, see the
article:



HMM REVISES THE MD2 SERVICE



HMM has announced the restructuring of its services with the launch of the revised Mediterranean Service 2 (MD2) and Korea Middle East – Pacific South (KMP), a new service that will be operational in early September 2025. This strategic shift marks the split of the former MP2 service into two separate and complementary offers.

Mediterranean Service 2 (MD2) now operates as a dedicated Asia-Mediterranean loop, directly connecting the main ports in both regions. The port rotation includes Busan, Shanghai, Ningbo, Kaohsiung, Shekou, Singapore, Cape of Good Hope, Tanger Med, Valencia, Barcelona, Genoa, Fos, before returning via Singapore and Busan.

This service offers extensive coverage of the western Mediterranean, with direct stops in Spain, Italy, France, and Morocco, thereby strengthening connectivity between Asia and the Mediterranean basin.

Tanger Med Port plays a key role as a strategic gateway to North Africa. On the East segment, the MD2 provides express service between the Western Mediterranean, Busan, and Central China, while also connecting Southeast Asia via Singapore.

For more
information, see the
article:



PREMIER ALLIANCE SERVICE UPDATE - MD2



Yang Ming has announced an upgrade to its services with the launch of enhanced versions of Mediterranean Service 2 (MD2) and Gulf Pacific South 2 (GS2).

The Asia-Mediterranean segment of the current MS2 service will now be operated as a standalone service under the new name Mediterranean 2 (MD2). At the same time, the Transpacific segment of the same service will be integrated into the current AG1, relaunched under the name Gulf Pacific South 2 (GS2).

The Mediterranean 2 (MD2) service will offer an optimized loop connecting the main ports of Asia and the Mediterranean, with the following rotation: Busan – Shanghai – Ningbo – Kaohsiung – Shekou – Singapore – Cape of Good Hope – Tanger Med – Valence – Barcelona – Genoa – Fos – Cape of Good Hope – Singapore – Busan.

Transit times to Busan and central China will be significantly improved, while cargo from Laem Chabang and Cai Mep will be transshipped via Singapore, ensuring seamless connectivity between Southeast Asia and the Mediterranean.

For more
information, see the
article:



MEDHUB

NEW FACILITIES AT MEDHUB LOGISTICS PLATFORM



GUZTEC POLYMERS

GUZTEC POLYMERS, a major player in the distribution of plastic raw materials, recently strengthened its presence in Morocco by establishing a new strategic location in Tanger Med Port's Logistics Zone. This initiative is part of a growth strategy aimed at meeting the needs of industrial sectors, both locally and internationally.

This new location will enable GUZTEC POLYMERS to optimize its operations thanks to direct access to Tanger Med Port, facilitating import and export activities to Europe, other international markets, and the Moroccan market.

SPM FREE ZONE

SPM, a company specializing in security equipment and materials and a leader in its sector in Morocco and West Africa, recently installed itself at MEDHUB in order to strengthen its presence in this strategic market and optimize its logistics offer.

SPM plans to import its products from the United Kingdom, Europe, Turkey, China, and other Asian countries in order to meet the long-term needs of the Moroccan market and its customers in West Africa, particularly in the automotive and aerospace sectors.



RG AFRICA GROUP

RG Group, one of France's leading distributors of personal protective equipment (PPE), is continuing its international expansion by setting up operations in Tanger Med Port's Logistics Zone.

With a presence in 11 European countries, the group is strengthening its expansion strategy by targeting the African market through this strategic location within Medhub.





INDUSTRY

FIRST INDUSTRIAL WAREHOUSES OPENED IN TANGER AUTOMOTIVE CITY



During the summer of 2025, the first phase of the TAC zone extension came into service, with nearly 18 000 m² of covered space divided into four modules. Each warehouse, which can reach up to 4 700 m², is designed for efficient operation thanks to dedicated equipment (dock levelers, fire protection systems, etc.) and offers outdoor facilities including parking lots and green spaces.

This commissioning confirms the attractiveness of the Tanger Automotive City zone, where leading manufacturers such as Renault, SF Trade, and Mingqing have already established themselves. The project includes two further phases, with final delivery scheduled for Q1 2026, in order to support capacity expansion and the rapid installation of new operators.

A NEW STAGE IN THE EXPANSION OF TANGER AUTOMOTIVE CITY



The completion of the 3rd expansion of Tanger Automotive Zone marks a strategic milestone in TAC's expansion, consolidating its role as a leading industrial platform serving the automotive ecosystem. Spanning 140 hectares, of which 105 hectares have now been fully delivered, the project offers more than 70 developed lots ready to welcome new investors.

With an investment of MAD 300 million, this expansion demonstrates a commitment to providing modern and competitive infrastructure that meets international standards. This third expansion responds to growing demand from industrial sectors, while enhancing the appeal of northern Morocco for high value-added projects.

SFC SOLUTIONS INDUSTRIAL UNIT SOON TO BE DELIVERED AT TANGER AUTOMOTIVE CITY



The first industrial unit dedicated to SFC Solutions, with a covered area of 28 000 m², will be delivered in the last quarter of 2025. Designed for the production of sealing systems, fluid transfer systems, and rubber components, it incorporates a planned expandability of 10 500 m² and a wide range of technical process networks for controlled ramp-up.

The metal structure was designed to allow for extensive installation of photovoltaic panels on the roof, enhancing the site's energy efficiency and confirming the attractiveness of the TAC Zone for industrial projects with high technical and environmental requirements.

NEW FACILITIES AT TANGER MED'S INDUSTRIAL PLATFORM

TANGER AUTOMOTIVE CITY

STEEP PLASTIQUE

Steep Plastique has launched a unit dedicated to plastic injection molding for combustion and electric engines at Tanger Automotive City.

Spanning 46 198 m², the project represents an investment of MAD 200 million and is expected to create 60 jobs. This facility strengthens the regional automotive value chain by providing cutting-edge industrial capabilities and greater proximity to major contractors.



ELMEG MOROCCO

Elmeg Morocco has established an automotive component manufacturing unit, focusing on windshield washer fluid reservoirs, within Tanger Automotive City.

The facility covers 5 414 m² and represents an investment of MAD 20 million and the creation of 25 jobs. This commissioning consolidates the local offer of technical parts and supports the logistical competitiveness of equipment manufacturers and carmakers in northern Morocco.

WAGNER CABLE SYSTEMS

Wagner Cable Systems has launched an industrial unit dedicated to the manufacture of wires, cables, and electrical installation equipment in Tanger Automotive City.

The site covers 3 839 m², involves an investment of MAD 30 million, and creates 200 jobs. The arrival of this player strengthens the regional electrotechnical ecosystem and contributes to the local integration of cabling solutions for the automotive and industrial sectors.



TÉTOUAN PARK

MARSPAPEL



Marspapel has set up a platform dedicated to the import and export of paper and cardboard products at Tétouan Park. The project, developed over 3 190 m² (34 800 sq ft), represents an investment of MAD 18 million and generates 50 jobs. This new logistics and commercial base supports the supply of packaging solutions and professional supplies to domestic and export markets.

OMNIMEUBLE



Onimeuble has launched a business manufacturing and selling household furniture in Tétouan Park. The unit occupies 1 041 m², representing an investment of MAD 7.5 million and the creation of 30 jobs. This new facility boosts the local furniture sector's offering and meets growing demand for products designed and made in Morocco, with optimized supply chains.

CABO NEGRO COMMERCIAL ZONE

LAUNCH OF "HYPER U"



Hyper U Cabo Negro, operated by Africa Retail Market (ARM), the exclusive representative of the U brand in Morocco, officially opened its doors on August 12, 2025, marking a decisive step forward for Cabo Negro's retail landscape.

Located in the heart of the Cabo Negro Commercial Zone developed by the operator Tanger Med Zones, the store covers more than 3 000 m² and, since opening, has offered a wide range of affordable products, with an emphasis on local production and short distribution channels.

Backed by an investment of MAD 200 million, the project has generated more than 250 direct jobs and 100 indirect jobs, boosting the region's economic and social appeal. The development within the commercial zone was part of an overall vision aimed at boosting shopping and leisure options and meeting the expectations of both residents and visitors.

By promoting regional producers and eco-responsible consumption, Hyper U Cabo Negro embodies a consolidated vision of local, responsible, and sustainable commerce, contributing to the reputation of Cabo Negro as a destination and the upscale development of its commercial ecosystem.

PARTICIPATION IN EVENTS

PARTICIPATION IN THE BRITCHAM WEBINAR



The screenshot shows a webinar slide with the following details:

- Logo:** A green star logo with the text "A Century of Tanger" and "UNITED ZONES OF ECONOMIC DEVELOPMENT" below it.
- Hashtag:** #BRITCHAM WEBINAR
- Topic:** Industrie 4.0 et intégration locale : comment renforcer la compétitivité marocaine ?
- Date and Time:** Jeudi 25 septembre 2025 à 17h30
- Website:** www.britcham.ma/britchamwebinar
- Logos of Partner Organizations:** OCP, BANK OF AFRICA, AFRIQUIA, AFRIQUIAGAZ, ATLANTASANAD ASSURANCE, TAQA MOROCCO, and HOLMARCOM.

On September 25, 2025, BritCham organized an online webinar-debate on the theme "Industry 4.0 and local integration: how can Moroccan competitiveness be strengthened?" Aimed at member companies, professionals, and the media, Tanger Med Zones took part in this meeting, which took stock of Industry 4.0 in Morocco, highlighted investment priorities, and presented a strategic vision for accelerating local integration.

The program included concrete feedback, analysis of integration levers within value chains, the challenges of factory digitization, skills development, and industrial partnerships. The event helped identify the conditions for success in terms of productivity, quality, and resilience, while promoting the emergence of a more innovative and competitive industrial base.

OFFICIAL LAUNCH OF THE AFRICAN SPECIAL ECONOMIC ZONES TRAINING ACADEMY



The African SEZs Training Academy, which stems from a Memorandum of Understanding signed in November 2024 in Nairobi between the United Nations Industrial Development Organization (UNIDO) and the Africa Economic Zones Organization (AEZO), was officially launched on Monday, September 15, 2025, at Tanger Med Group's headquarters. This initiative is a key step toward structuring a coherent, resilient, and innovative African Special Economic Zone (SEZ) ecosystem.

Conceived as a permanent platform for training, dialogue, and expertise sharing, the academy aims to strengthen the skills of SEZ professionals across the continent. More than 50 participants from 24 African countries (SEZ management authorities and public institutions) took part in the first Pilot Training sessions, which focused on governance standards, investment attractiveness, sustainable development, and best operational practices.

According to Mr. Ahmed Bennis, Managing Director of Tanger Med Zones and Secretary General of AEZO, the launch of the academy reflects the transition "from vision to action," with the ambition of developing skills, transferring expertise, and building a network of African leaders capable of supporting the continent's industrial transformation. By promoting structured feedback exchanges and alignment with international standards, the academy should contribute to the capacity building of SEZs, the quality of their services, and their impact on sustainable competitiveness and industrialization in Africa.

SERVICES

TANGER MED ENGINEERING

SUPPORT FOR THE CONSTRUCTION OF THE NEW HYPER U IN CABO NEGRO



Tanger Med Engineering carried out the design, project management, and supervision of construction work on the new Hyper U store in Cabo Negro. This achievement marks an important milestone for the region's commercial development and illustrates TME's ability to lead large-scale projects in demanding environments.

From the technical and architectural design phase through to commissioning, TME's teams provided comprehensive and rigorous support. Coordination between stakeholders, management of key milestones, and close monitoring of execution made it possible to meet quality, cost, and deadline objectives, in accordance with the commitments made to the project owner.

This project strengthens Tanger Med Engineering's presence in the commercial infrastructure sector and confirms its expertise in complex operations, from design to turnkey delivery. As part of its mission, it aims to use engineering to promote sustainable and high-performance regional development.

SUPPORTING THE JTI PROJECT IN TÉTOUAN PARK



Tanger Med Engineering supported the completion of JTI's new industrial site at Tétouan Park. The mission covered all key phases, from design and management to monitoring of works and commissioning, with high standards in terms of quality, costs, and deadlines.

Developed on a 5-hectare site, this large-scale project marks a major milestone and reflects the ambition to make a lasting contribution to the region's industrial influence. From the initial architectural and technical studies onwards, the teams coordinated the various parties involved, managed the project, and monitored the construction site, ensuring continuous quality control and compliance with technical standards.

Support was also provided in obtaining the operating permit, the final milestone enabling commissioning under the best possible conditions.

This success illustrates TME's expertise in managing complex industrial projects and its commitment to delivering high-performance, reliable infrastructure that meets the highest standards. It also demonstrates the trust placed in us by our partners and the project owner, who praised our exemplary collaboration throughout the project.

COMPLETION OF THE KWANGJIN INDUSTRIAL SITE IN TANGER AUTOMOTIVE CITY

Tanger Med Engineering supported the launch of the new industrial site of KWANGJIN, a major player in the automotive sector, located in Tanger Automotive City (TAC) within Tanger Med's Industrial Platform. Developed on a 15 000 m² site with a built area of 6 000 m², the project enhances the attractiveness of the automotive ecosystem in northern Morocco and is part of a dynamic of sustainable and structuring industrial development.

The mission entrusted to Tanger Med Engineering covered all key stages, from design to commissioning, including rigorous management and monitoring of the works.

The teams conducted architectural and technical studies, coordinated stakeholders, managed the project, and carried out demanding site monitoring, backed by a continuous quality control system. Support continued until the operating permit was obtained, the final milestone guaranteeing commissioning in compliance with regulatory and operational requirements.

This achievement confirms Tanger Med Engineering's expertise in managing demanding industrial projects that are delivered on time, aligned with international standards, and designed to achieve a high level of performance. It also demonstrates the renewed confidence of the project owner and partners involved throughout the operation.



PARTICIPATION IN EVENTS

PARTICIPATION IN "INTERMODAL AFRICA 2025" IN MOZAMBIQUE



From July 22 to 24, 2025, Tanger Med Engineering (TME) took part in the 33rd edition of Intermodal Africa, held in Beira, Mozambique. Designed to promote networking between foreign and local investors in maritime transport infrastructure in East Africa, the event combined two days of conferences with a specialized exhibition bringing together decision-makers, port operators, shippers, and solution providers.

Present as an exhibitor, TME highlighted its port and logistics engineering credentials, asset management capabilities, and digital solutions to enhance the performance, resilience, and sustainability of port platforms.

The event also featured a presentation by Mr. Oussama Boushaba, Head of Asset Management and Digital Solutions at TME, on a panel dedicated to "Engineering support to maximize operational efficiency and reduce CO₂ emissions." His talk illustrated, based on case studies, how data-driven asset management, predictive maintenance, and process optimization help increase productivity while reducing the carbon footprint of operations.

PARTICIPATION IN "TRANSPORT MIDDLE EAST 2025" IN THE SULTANATE OF OMAN



From August 31 to September 2, 2025, Tanger Med Engineering (TME) participated in the 22nd edition of Transport Middle East, hosted by the Port of Salalah in the Sultanate of Oman. Considered the largest annual gathering of the ports and logistics community in the Middle East, the event brought together public decision-makers, port operators, shippers, equipment manufacturers, and technology providers to discuss issues related to performance, connectivity, and investment.

TME participated as an exhibitor, showcasing its port engineering and logistics references, its complex project management capabilities, and its solutions for operational efficiency, sustainability, and digital transformation of industrial and port platforms.

The event also featured a presentation by Mr. Nasser Tlassellal, Managing Director of TME, during a panel discussion on the trajectory of local ports toward world-class platforms that generate industrial growth and economic progress. His speech put into perspective the drivers that enable a port to become a global player: development of multimodal infrastructure, industrial integration, operational excellence, digitalization, and decarbonization pathways.

This participation has reinforced TME's visibility within the regional ecosystem, promoted targeted business meetings, and opened up new avenues for cooperation on high value-added port and logistics projects.

CIRES TECHNOLOGIES

CIRES TECHNOLOGIES WINS CAPTURE THE FLAG (CTF) AT THE REGIONAL CYBERSECURITY WEEK



Cires Technologies won the Capture The Flag (CTF) competition held last September as part of Regional Cybersecurity Week, which took place in Rabat under the aegis of the DGSSI (General Directorate for Information Systems Security). Invited alongside leading national teams, teams from Cires' Cybersecurity division competed in the event, testifying to the strength of the skills mobilized in the service of critical infrastructure.

Designed as an immersive training ground, CTF has made it possible to develop and test, under realistic conditions, the entire spectrum of cybersecurity expertise: investigation, incident detection and response, exploitation and remediation, cryptanalysis, application security, and environment hardening. The event also promoted cooperation, teamwork, and the sharing of best practices among key players in the field, while raising awareness of emerging threats and the most innovative defense approaches.

At the end of the competition, Cires' Cyber team was declared the winner. The trophy was presented by the Managing Director of DGSSI during an official ceremony attended by numerous national and international players. This award recognized the expertise of a talented, responsive team with extensive experience in the demands of 24/7 operations in highly critical ecosystems.

PARTICIPATION IN EVENTS

PARTICIPATION IN "REGIONAL CYBERSECURITY WEEK 2025" IN RABAT



Cires Technologies took part in Regional Cybersecurity Week, from September 15 to 19, 2025. A major event organized by the Regional Cybersecurity Center (RCC), in partnership with the Directorate General for Information Systems Security (DGSSI) and in cooperation with the ITU, OIC-CERT, and FIRST. Under the theme "Digital sovereignty for sustainable economic development," this edition brought together key regional and international players committed to robust cybersecurity in the service of competitiveness.

As the technological arm of the Tanger Med Group, Cires Technologies showcased its digital expertise in critical ecosystems and operational resilience. Through targeted discussions and concrete feedback, the company reaffirmed its ambition: to strengthen digital trust, secure operations 24/7, and contribute to digital sovereignty that creates sustainable value for regions and industrial sectors.

Discussions focused on security governance, regulatory compliance, risk management, and the increasing maturity of organizations in the face of threats. They also discussed applied innovation—zero-trust architectures, sovereign data, SOC and SecOps, incident detection and response, business continuity—all areas in which Cires Technologies deploys integrated approaches, from design to operation, with proven performance in the field.

DIGITIZATION

DISTINCTION

IT SERVICE MANAGEMENT SYSTEM CERTIFICATION FOR TANGER MED: A FIRST IN MOROCCO



TMPA has obtained ISO 20000 certification, the international benchmark standard for IT service management.

This certification confirms that digital services meet the highest standards in terms of quality, reliability, and compliance, thereby strengthening the ability to effectively support all customers and needs, both internally and externally.

This achievement takes on a special significance: according to the certification body Bureau Veritas, Tanger Med Port Authority is the first organization in the country to obtain ISO 20000 certification.

Beyond this recognition, this certification illustrates the teams' ongoing commitment to operational excellence and the continuous improvement of our services, and marks a key milestone in Tanger Med's contribution to digital transformation and sustainable performance.

INNOVATION

TANGER MED'S PROGRESS IN IMPLEMENTING DIGITAL SOLUTIONS



In 2025, the Digital Transformation Department identified and formalized more than 28 use cases meeting the business needs of subsidiaries, internal departments at Tanger Med, and its ecosystem. Among them, three projects were selected for concrete development in partnership with UM6P's Lab and students from 1337 MED campus.

The digital team led the selection of challenges, the formalization of use cases, and project management, while the partners developed the Minimum Viable Products (MVPs).

Thanks to an agile approach, solutions were delivered quickly, including a prediction solution produced in two months, based on eight years of data and achieving over 90% accuracy.

This successful pilot phase led to the project being extended to three external partners in the third quarter of 2025: an industrial company, a terminal operator, and an automobile manufacturer.

At the same time, around ten additional projects have been launched in the design and prototyping phase. They focused on optimizing industrial processes, improving user experience, automating logistics flows, predictive maintenance, energy sustainability, and leveraging operational data, confirming the momentum of industrializing high-impact digital solutions within Tanger Med's ecosystem.

INTERNATIONAL

TANGER MED EXECUTIVES VISIT THE PORT OF SHANGHAI



Tanger Med is strengthening its international cooperation through working sessions organized with the Port of Shanghai, the world's leading hub for container traffic, and NIZE Intelligent Technology, in order to share expertise and innovative solutions for port management and logistics.

These meetings provided an opportunity to share expertise and further explore the challenges and opportunities associated with the digital transformation of the port sector. The discussions highlighted the priorities for this transition, including the automation of operations, the use of data, and the integration of smart technologies designed to enhance the competitiveness and operational efficiency of ports.

Beyond sharing experiences, these meetings have fostered the emergence of a common vision focused on continuous innovation and sustainable performance. Participants expressed their desire to intensify this momentum for cooperation by exploring new avenues for collaboration to support the evolution of smart ports worldwide.

TANGER MED SHARES ITS EXPERTISE AT HUAWEI CONNECT 2025



Tanger Med participated in HUAWEI CONNECT 2025 during a round table dedicated to smart ports, under the theme "Smart Port in Motion, Uninterrupted Flow of Goods."

This meeting brought together international players from the port and technology sectors to discuss innovations and digital solutions capable of improving the efficiency and safety of port operations.

Discussions focused on key priorities for the development of smart ports, including the integration of artificial intelligence, optimization of information systems, automation of operations, and enhanced security.

On this occasion, Huawei presented two new solutions, Intelligent Horizontal Transportation 2.0 and Port Operation AI Agent, designed to accelerate digitization and provide a solid digital foundation for port operations.

Speaking at this round table, Mr. Mohamed Eddoujaji, Manager of Business Information Systems and Information Systems Security, emphasized in his speech that the challenges facing the sector, such as decarbonization, smooth flows, and safety, are now being proactively addressed by Tanger Med thanks to a decarbonization strategy that is already well underway and operational, as well as ongoing technological advances based on artificial intelligence, blockchain, and the Internet of Things.

NEW SERVICES IN THE PORT COMMUNITY SYSTEM

UPGRADE OF THE ONLINE DECLARATION SERVICE FOR CONTAINER FREIGHT DUTIES



As part of the ongoing development of Tanger Med's Port Community System digital services, several improvements have been made to the container freight declaration service.

These improvements aim to make the user experience simpler, faster, and more intuitive: the interface has been optimized to offer smoother navigation, and features have been enhanced to provide greater flexibility and automated controls.

At the same time, updates to direct exchanges with business systems, which are the source of the basic data processed by this department, were also considered as part of this development.

This new version of the service meets the evolving needs of users and enables activities to be handled efficiently and optimally.

CSR

MARSA MAROC

PORTS4IMPACT ACQUIRES A STAKE IN RAJA CLUB ATHLETIC S.A.



The Ports4Impact association, which oversees Marsa Maroc's CSR policy, and Raja Club Athletic S.A. have announced that they have reached an agreement allowing the association to acquire a stake in the club. This initiative aims to support the restructuring of this iconic club and contribute to preserving a major part of the nation's sporting heritage.

Since 1987, the "Office d'Exploitation des Ports", Marsa Maroc's predecessor, has supported Raja Club Athletic (RCA), a club that has made its mark in Morocco and Africa. This support became a strong and renewed commitment, naturally continued by Marsa Maroc to this day. This partnership goes beyond simple sponsorship: it symbolizes mutual recognition between a leading Moroccan company, focused on excellence and openness to Africa, and a club that embodies the same values of leadership, performance, patriotism, and African identity.

Today, the partnership is taking on a new dimension. The Ports4Impact association is putting this development into practice by acquiring a 60% stake in Raja Club Athletic S.A., with an investment of MAD 150 million spread over three years.

This operation is not driven by financial profitability. It reflects a responsible approach aimed at supporting the club's reconstruction. Any profits will be reinvested in the Club's development. As part of the national drive to restructure professional soccer, this initiative supports the club in its restructuring process, helping it to build solid foundations in terms of governance and management, with the aim of enabling it to regain its position as a leading club at both the national and continental levels.

The role of the Ports4Impact association will focus on areas where Marsa Maroc has recognized expertise, thereby providing real added value in terms of governance and management. As the majority shareholder, the association will appoint the Chairman responsible for overseeing the management and institutional development of the club. Sports governance will remain the responsibility of the RCA association, through its own governing bodies.

Through this initiative, Ports4Impact confirms its commitment to promoting national sport, supporting Moroccan youth who are passionate about soccer, and its ambition to see Moroccan sports flourish on the continent and internationally.

The Ports4Impact association is fully committed to this project, while respecting what Raja Club Athletic represents: an institution, a popular passion, and an ambassador for Moroccan soccer.

PORTS4IMPACT SUPPORTS THE "CLEAN BEACHES" INITIATIVE AT AÏN DIAB EXTENSION BEACH



As part of the national "Clean Beaches" program, various awareness-raising and promotional activities were carried out throughout the summer season. These initiatives brought together young people, volunteers, and more than twenty associations for educational, sports, and cultural workshops aimed at encouraging respect for the environment in a friendly and inclusive atmosphere.

MARSA MAROC AWARDED THE BLUE FLAG FOR THE 10TH CONSECUTIVE YEAR AT AÏN DIAB EXTENSION BEACH



For the tenth consecutive year, Ain Diab Extension beach has been awarded the Blue Flag label, a distinction that recognizes the environmental quality of its beaches. This distinction reflects the commitment of Marsa Maroc, through its Ports4Impact association, as well as that of all the stakeholders involved, to preserving coastal ecosystems and promoting a culture of sustainability.

"DALIA OPTI CUP 2025": A SUCCESSFUL 4TH INTERNATIONAL EDITION AT DALIA



Under the auspices of the Royal Moroccan Sailing Federation, Dalia Nautical Sports Association, supported by Tanger Med Foundation, organized the 4th edition of the "Dalia Opti Cup 2025" international regatta from July 7 to 10, 2025. Listed on the international calendar, the event brought together athletes from 14 countries (Morocco, France, Spain, Italy, the Netherlands, Senegal, South Africa, Tajikistan, Oman, Tunisia, Kuwait, United Arab Emirates, Saudi Arabia, and Bahrain) and involved several Moroccan clubs, including Dalia, Tangier, Agadir, Mohammedia, M'diq, and the Royal Navy of Casablanca.

The awards ceremony was attended by local authorities, His Highness Sheikh Khalifa bin Abdullah Al Khalifa, President of the Arab Sailing Union, Mr. Ahmed Bennani, President of FRMV, Mr. Anouar El Jabbari, Managing Director of Tanger Med Foundation, Mr. Hassan Baraka, extreme athlete, coach, and speaker, and Mr. Rachid Derdabi, President of the Al Awael Association.

A total of 26 races took place across all categories in favorable weather conditions. The overall rankings were as follows:

- Athlete Adil Khalid from the United Arab Emirates took first place in the ILCA 6 General category, Dawood Abdellah from Bahrain was second, and Al Moatasem Al Farsi from Oman was third in the same category.
- In the ILCA 4 General category, Mohamed Dadach from Mdiq was ranked first, Mohamed Alowais from the United Arab Emirates was second, and Guillermo Bravo from Laguna, Spain, was third in the same category.
- In the mixed general Optimist series, athlete Yassine El Ouafi from Dalia was awarded first place, Lucien de Cockborne from France was second, and Adrien Cuinet from France was third in the same category.

True to its social mission, the 2025 event welcomed children with special needs from the Al Awael Association for a special visit. Supervised by qualified instructors, they took part in dedicated sea trips, which were a memorable sporting and inclusive experience.

Launched in 2022 by Tanger Med Group, Dalia Sailing School has continued its mission to make water sports accessible to children in Fahs Anjra, particularly in rural areas. Four years later, its athletes have reached national and international levels, and some have been selected as part of the Moroccan national team for the 2026 Optimist World Championship to be held in Tangier. This 4th edition has therefore confirmed the sporting, educational, and social momentum driven by Dalia and its partners.

PROMOTING AWARENESS OF FUTURE CAREERS AMONG MIDDLE SCHOOL, HIGH SCHOOL, AND UNDERGRADUATE STUDENTS IN THE PROVINCE OF FAHS ANJRA

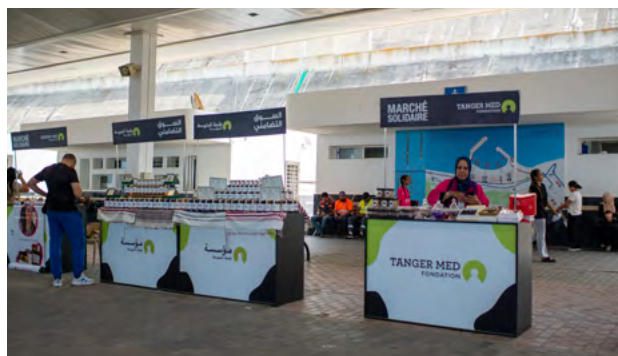


On July 16, 2025, Tanger Med Foundation, in partnership with the City of Trades and Skills (CTS) in Tangier, an OFPPT institution focused on learning by doing, organized an awareness day for middle school, high school, and undergraduate students, as well as young people undergoing retraining in the Fahs Anjra province.

Around fifty young people from different municipalities in the province were on hand to take part in an orientation session dedicated to the opportunities offered by vocational training. On the agenda: presentation of the programs, information on how to register for CMC, and explanation of boarding school options for candidates coming from remote areas. The day allowed participants to explore possible career paths and gain a better understanding of local job opportunities.

A state-of-the-art facility, the City of Trades and Skills covers 12 hectares and is designed to meet the needs of the regional economy in terms of professional integration. It brings together nine professional clusters and offers more than 80 training courses. The infrastructure offers technical platforms, language centers, and spaces dedicated to entrepreneurship.

SUPPORT FOR LOCAL COOPERATIVES: OPERATION MARHABA 2025 SOLIDARITY TRADE FAIR



For the second consecutive year, Tanger Med Foundation, in partnership with the Office for Development Cooperation (ODCO), organized a solidarity and social exhibition in August 2025 to support cooperatives in the region, particularly those in the province of Fahs Anjra.

Some twenty cooperatives have benefited from this sales and promotion platform. For Fahs Anjra's organizations, which often face barriers to market access, the event provided a boost in visibility and a step toward more sustainable income, thanks to direct contact with buyers and influencers.

Located in the passenger vehicle boarding area of Tanger Med Port, the initiative provided privileged contact with a large flow of Moroccans Living Abroad during Operation Marhaba 2025. The number of visitors to the port confirmed the scale of the commercial potential that the Foundation wanted to tap into, while also raising awareness of local products.

By capitalizing on these seasonal flows, the initiative pursued a twofold objective: to create concrete opportunities for cooperatives and to promote a social economy rooted in local resources and skills. This year's event has consolidated a local ecosystem where solidarity, quality, and short supply chains have added value to regional products.

CLOSING CEREMONY FOR THE 4TH COHORT OF SCHOOL AND SOCIAL LIFE ASSISTANTS



The closing ceremony of the 4th edition of the training program for School and Social Life Assistants training program, supported by Tanger Med Foundation in partnership with the Ministry of National Education, Preschool, and Sports and Children of Paradise Association ("Association Enfants du Paradis") was held on July 11, 2025, at the Royal Club of the Marina in Tangier.

This year's event honored 33 graduates, reflecting the growing number of recipients. It also stood out thanks to two major advances: the introduction of a module dedicated to Social Life Assistants, focused on supporting elderly people, and the inclusion of six participants from rural areas (18% of the total), broadening the program's inclusive impact.

The training, provided by a multidisciplinary teaching team (doctors, paramedical professionals, expert trainers), was supplemented by a practical internship for each graduate, in order to consolidate their knowledge and facilitate their professional integration. The initiative was thus aimed at providing the region with qualified professionals capable of supporting both children with disabilities and elderly people, promoting a humane, respectful, and sustainable approach to social support.

12TH EDITION OF TANGER MED'S GRAND PRIZE FOR EXCELLENCE



For twelve years, Tanger Med Foundation has celebrated the merit and excellence of young people in its region. On July 9, 2025, it organized the 12th edition of Tanger Med's Grand Prize for Excellence at Tanger Med Group's headquarters, which has become an iconic event symbolizing its commitment to education and equal opportunities.

This year's event honored 16 graduates from all majors, coming from the Group's areas of intervention, recognized for their outstanding results in the high school diploma exams. The ceremony featured a presentation of the Foundation's educational initiatives, speeches by representatives of Tangier-Tétouan-Al Hoceima Regional Academy of Education and Training (AREF-TTH), and testimonials from students at the Lycée d'Excellence Méditerranéen (LYMED) and Tanger Med Group employees.

Special guest, Moroccan athlete Hassan Baraka shared his journey and achievements, offering a message of inspiration before the awards ceremony. The event once again demonstrated the Foundation's commitment to promoting talent, rewarding effort, and supporting excellence to further regional development.

TANGER MED'S GRAND PRIZE FOR EXCELLENCE

PROVINCIAL DIRECTORATE OF NATIONAL EDUCATION, TANGIER - ASSILAH

Last name and First name	Major	NatExamAvg
EL YOUBI ABIR	Physical sciences - French option	19.84
BENMOUSSA SALMA	Physical sciences - French option	19.27
RAKIAI OUMAYMA	Mathematical Sciences B - French option	19.26

PROVINCIAL DIRECTORATE OF NATIONAL EDUCATION, TÉTOUAN

Last name and First name	Major	NatExamAvg
AKSOURI YAHYA	Physical sciences - French option	19.53
BERDEY HAYTAM	Physical sciences - French option	19.40
MAAMRI GHITA	Physical sciences - French option	19.10

PROVINCIAL DIRECTORATE OF NATIONAL EDUCATION, M'DIQ-FNIDEQ

Last name and First name	Major	NatExamAvg
HSSAINI OUMAIMA	Humanities	18.20
BOULAICH IBRAHIM	Physical sciences	17.85
MAJJAT MOHAMED YASSINE	Physical sciences - French option	17.63

PROVINCIAL DIRECTORATE OF NATIONAL EDUCATION, FAHS ANJRA

Last name and First name	Major	NatExamAvg
LAAKEL SOFET IHSSANE	Humanities	17.11
TAOUMI SAMIRA	Humanities	16.80
TAMIMY ZAINAB	Humanities	16.14

MATHEMATICAL SCIENCES CATEGORY

Last name and First name	Major	NatExamAvg
RAKIAI OUMAYMA	Mathematical Sciences B - French option	19.26
KHAMLICHI FIRDAWS	Mathematical Sciences B - French option	18.64
BENNOUNA MALAK	Mathematical Sciences B - French option	18.46

CHAMPION OF CHAMPIONS CATEGORY

Last name and First name	Major	NatExamAvg
EL YOUBI ABIR	Physical sciences - French option	19.84

HEARING SCREENING AND HEARING AID CAMPAIGN



Aware of the impact of hearing loss on school dropout rates, particularly in rural areas, Tanger Med Foundation conducted a hearing screening campaign in Q2 and Q3 2025 involving around 100 children in the Fahs Anjra province, in partnership with the Ministry of National Education and local associations.

Supervised by specialist physicians, the initiative enabled a comprehensive assessment of hearing, the necessary tests to be carried out, and hearing aids to be adjusted, with a clear objective: early detection of disorders, improving quality of life, and securing the educational future of young people already affected.

At the end of the campaign, 30 devices were distributed and adapted, offering recipients improved learning conditions and greater fulfillment in their daily lives. This initiative confirmed the Foundation's commitment to inclusive education and reducing inequalities in access to healthcare across the region.

DALIA BEACH AWARDED THE 2025 BLUE FLAG FOR ITS ENVIRONMENTAL COMMITMENT



The 2025 "Blue Flag" label has been awarded to 28 beaches in Morocco, including Dalia Beach, supported by Tanger Med Foundation. Awarded annually by the Mohammed VI Foundation for Environmental Protection, this distinction recognizes the ongoing efforts made since 2015 as part of the national "Clean Beaches" program.

This success was based on the structured support provided by Tanger Med Foundation: financing, logistical support, and coordination with all local stakeholders to implement clean-up, awareness-raising, and coastal enhancement initiatives.

The Foundation has also mobilized local associations around educational and civic activities, helping to revitalize Dalia village and create economic opportunities through seasonal jobs and the promotion of local products in a dedicated space.

The 2025 season featured several new additions: an interactive marine museum facility near the sailing school, offering immersive content and workshops on biodiversity (with a focus on endangered species); a freely accessible digital library offering more than 100 000 titles in Arabic, French, and English; and new sports facilities coupled with enhanced accessibility features (reserved parking, access ramps, amphibious wheelchairs, adapted restrooms, on-site assistance) to accommodate people with disabilities.

Through these initiatives, Dalia Beach has established itself as a model of civic-minded, inclusive, and sustainable beach management, perfectly in line with Tanger Med Group's CSR commitments.

DALIA SAILING SCHOOL SHINES AT THE 2025 AFRICAN CHAMPIONSHIPS



Supported by Tanger Med Foundation, Dalia Sailing School proudly represented Morocco at the 2025 African Optimist Championship in Dar es Salaam, Tanzania. Four young sailors from the school contributed to a historic achievement: Morocco's victory in the team classification, a first in the history of the competition.

Among these talented athletes, Wiame Edouaoui, who trained at Dalia, earned the title of African vice-champion in the women's category, confirming the rise of the new generation of Moroccan sailors.

The national team, composed of five sailors (four from Dalia Sailing School and one from the Royal Navy in Casablanca), demonstrated remarkable technical mastery and team spirit.

This success is the culmination of years of training, discipline, and local and regional competitions supervised by the school.

Buoyed by these results, Dalia Sailing School has set its sights on a new challenge: the 2026 Optimist World Championship in Tangier, an opportunity to write a new chapter in Moroccan sailing history.

LYMED HOSTS MATH&MAROC SUMMER CAMP



From July 20 to 27, Lycée Méditerranéen (LYMED) hosted the Math&Maroc Association Summer Camp. Supervised by engineers from France's prestigious engineering schools, this event offered more than 70 young people a week of intensive learning, reflection, and sharing centered on science.

On the agenda: interactive workshops, advanced mathematics classes, computer science sessions, and tutorials. Participants strengthened their foundations, sharpened their logic, stimulated their creativity, and developed a strong team spirit in a demanding yet supportive environment.

Beyond the technical knowledge gained, this immersion fostered a genuine passion for scientific disciplines and sowed the seeds for future careers. A memorable experience that confirms LYMED's role as a springboard for excellence for tomorrow's talent.

2025 ADMISSION RESULTS: A YEAR OF SUCCESS

Entrance exams for the top engineering schools have delivered their verdict. LYMED students once again demonstrate their outstanding level of excellence.

Driven by demanding work and close support, the class of 2025 has achieved exceptional results: 2 admitted to École Polytechnique (X), 12 admitted to Mines-Ponts, including 7 to École Centrale, of whom 4 were admitted to CentraleSupélec.

In the CCINP competition, 21 students were accepted into prestigious schools, with excellent results at ENSIMAG (10 acceptances) and Toulouse INP – ENSEEIHT (7 acceptances).

A total of 38 out of 48 students were accepted into institutions eligible for merit-based scholarships, confirming the strength of LYMED's educational model and the commitment of its teams.

For the third consecutive year, LYMED has achieved the highest national placement rate among Moroccan preparatory classes in the MP stream, a performance that reflects the determination and excellence of its students.



FALL TERM 2025: 46 NEW MPSI STUDENTS JOIN LYMED'S 5th COHORT



The start of the 2025 school year marks a new milestone for LYMED with the arrival of 46 students in the MPSI class. Coming from various regions of the Kingdom, including 23% from the northern region, they were greeted with a welcoming orientation day dedicated to discovering the institution, its educational values, and its academic support systems.

To encourage exchanges between first- and second-year students, LYMED organized two themed days:

- Land Day: hike up Monte Blanco,
- Sea Day: kayaking introduction at Dalia Beach.

These shared moments laid the foundations for an academic year organized around mutual support, personal development, and academic excellence.

2025 POOLS: A MONTH OF CHALLENGES AND NEW ADVENTURES

July and August 2025 offered Pool participants an intensive program combining technical rigor, teamwork, and accelerated skill development.

Starting on July 1st, candidates faced demanding technical challenges: C programming, Shell, algorithms, and problem solving under pressure. These challenges were reinforced by "CODE REVIEWS" sessions and collaborative projects, allowing participants to hone their technical skills while developing strong team spirit.

On August 11th, a new chapter began with the August Pools kick-off. Orientation Day gave new participants the opportunity to familiarize themselves with the teaching tools and working methods, and to meet the mentors and experts who will be supporting them throughout the month. Objective: to establish solid work habits, instill a culture of collaboration, and create the conditions for collective success.



GAME NIGHT: CONVIVIALITY AND TEAM SPIRIT



On September 3, 2025, students from 1337 gathered for a Game Night organized around relaxation, laughter, and good cheer, providing an ideal break in the middle of a demanding program.

Far from the technical challenges, participants and students enjoyed a series of fun games and friendly competitions, creating a breather that allowed them to recharge their batteries and strengthen bonds. In a welcoming atmosphere, everyone had the opportunity to get to know their peers better, cultivate team spirit, and foster valuable cohesion for the rest of the experience.

CALENDAR OF EVENTS

NOVEMBER

03-04

AFRICA FINANCIAL SUMMIT - AFIS
CASABLANCA, MOROCCO

26-28

10th ANNUAL AEZO MEETING
LUANDA, ANGOLA

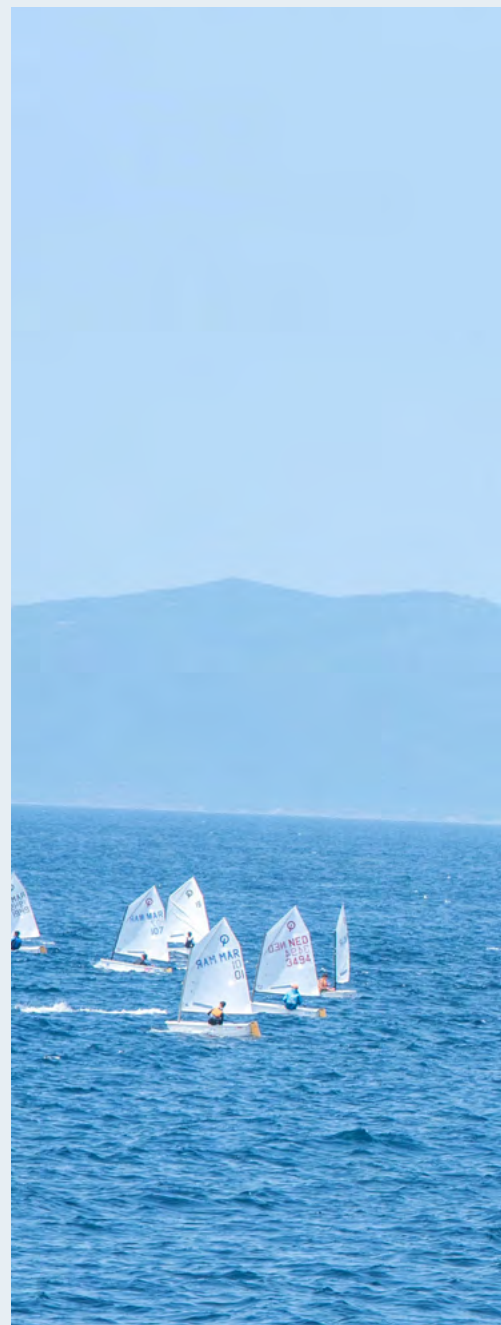
26-28

AFRICA INVESTMENT FORUM MARKET DAYS
RABAT, MOROCCO

26-29

MEDAYS
TANGIER, MOROCCO

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