TANGER MED



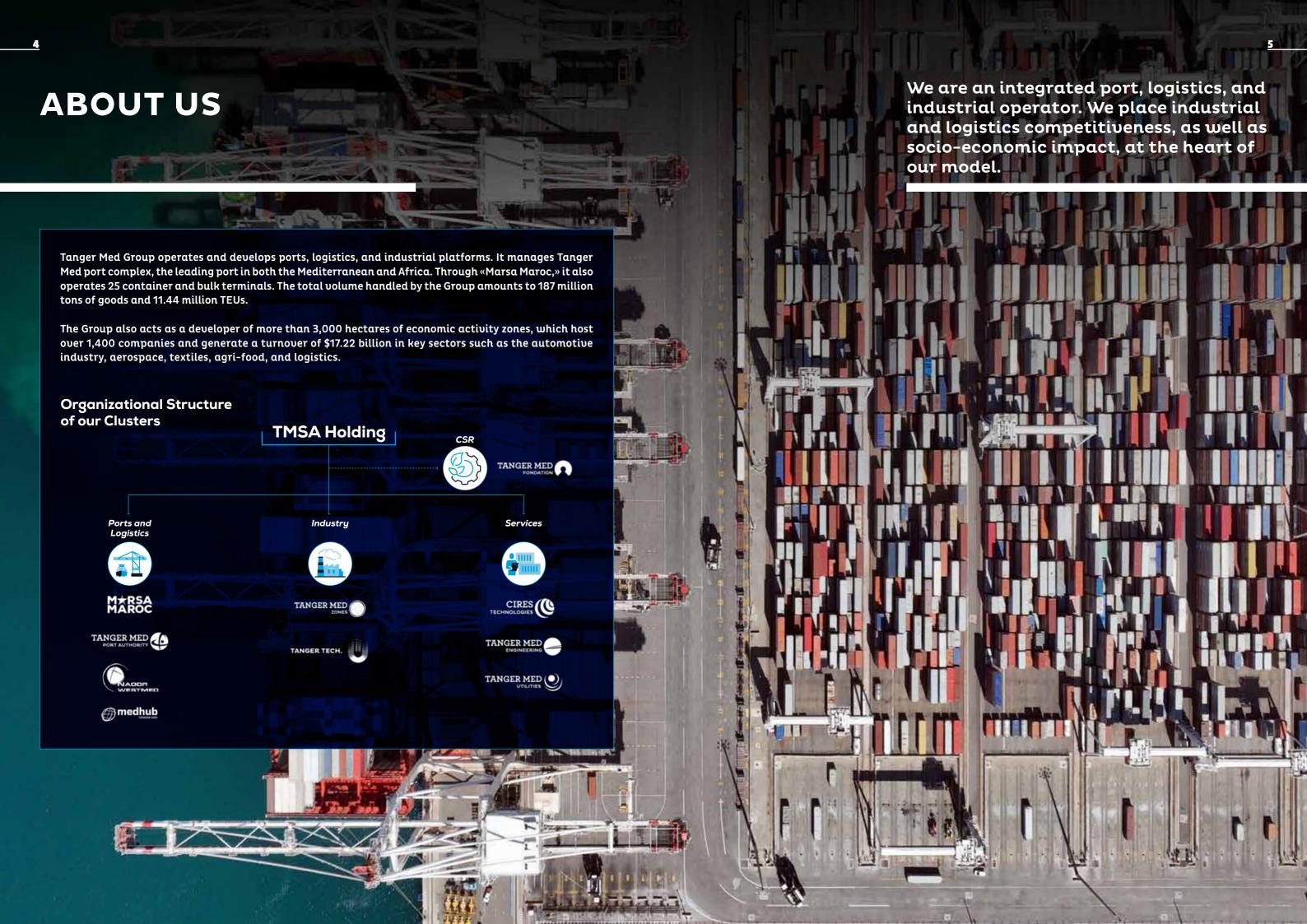
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A PROJECT DRIVEN BY A ROYAL VISION

- « We are launching one of the largest economic projects in the history of our country. This is the new Tangier-Mediterranean Port, which we consider to be the nucleus of a major port, logistics, industrial, commercial, and tourism complex... »
- « Morocco is thereby strengthening its foothold in the Euro-Mediterranean area and within its Maghreb and Arab environment. It is asserting its role as a hub for exchanges between Europe and Africa, the Mediterranean and the Atlantic, while at the same time reinforcing its central role as an active trading partner... »
- « A solid, internationally recognized economic backbone, along with free zones, thus enabling the country to harness its rich potential and establish an integrated model of regional development... »

Excerpt from the speech of His Majesty King Mohammed VI (February 2003)





OUR KEY MILESTONES



2003

In 2003, under the leadership of His Majesty King Mohammed VI, began the story of one of the Kingdom's largest economic projects and the foundation of our Group, marked by the launch of construction works for Tanger Med Port 1.



2007

Four years later, in 2007, His Majesty King Mohammed VI inaugurated Tanger Med Port 1, commissioning the first container terminal of the port complex.



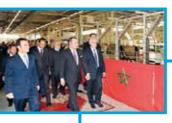
2009

In 2009, His Majesty King Mohammed VI launched Tanger Med's Industrial Platform, which was integrated into the port complex to create a competitive ecosystem.



2010

In 2010, His Majesty King Mohammed VI inaugurated the Passenger and Trucks Port, aimed at enhancing passenger capacity while supporting the development of Moroccan exporters and importers.



2012

In 2012, His Majesty King Mohammed VI inaugurated the Renault Tanger Med plant, $the \, largest \, automotive \, production \, facility$ in Africa. That same year saw the launch of "Tanger Automotive City" economic zone to support the establishment of Renault suppliers, as well as the launch of "Tetouan Shore," dedicated to offshoring services.



2014

In 2014, His Majesty King Mohammed VI inaugurated Tanger Med Port Center and launched construction works for the Export Access infrastructure.



2022

In 2022, the industrial platform surpassed 1,200 active companies, while the Group reached a total throughput of over 150 million tons.



2021

In 2021, the Group began a new strategic chapter by partnering with Marsa Maroc, the national leader in port terminal operations, present in 9 other ports across the Kingdom, in addition to Tanger Med. In the same year, the TC3 container terminal at Tanger Med Port began commercial



2020

In 2020, the port complex became the number one container port in the Mediterranean and confirmed its position as the African leader for the fourth consecutive year.



2019

In 2019, His Royal Highness Crown Prince Moulay El Hassan represented His Majesty King Mohammed VI at the launch of port operations at Tanger Med Port 2. The port complex thus became the leading port capacity in the Mediterranean.



2017

TANGER MED

In 2017, Tanger Med Port, a concrete achievement of His Majesty King Mohammed VI's vision, celebrated 10 years of operational activity.



2016

In 2016, Tanger Med Group signed the concession agreement for the TC4 terminal of Tanger Med Port 2 with global operator APM Terminals. This new concession reaffirmed APM Terminals' commitment to making Tanger Med its main logistics hub in the region.



2023

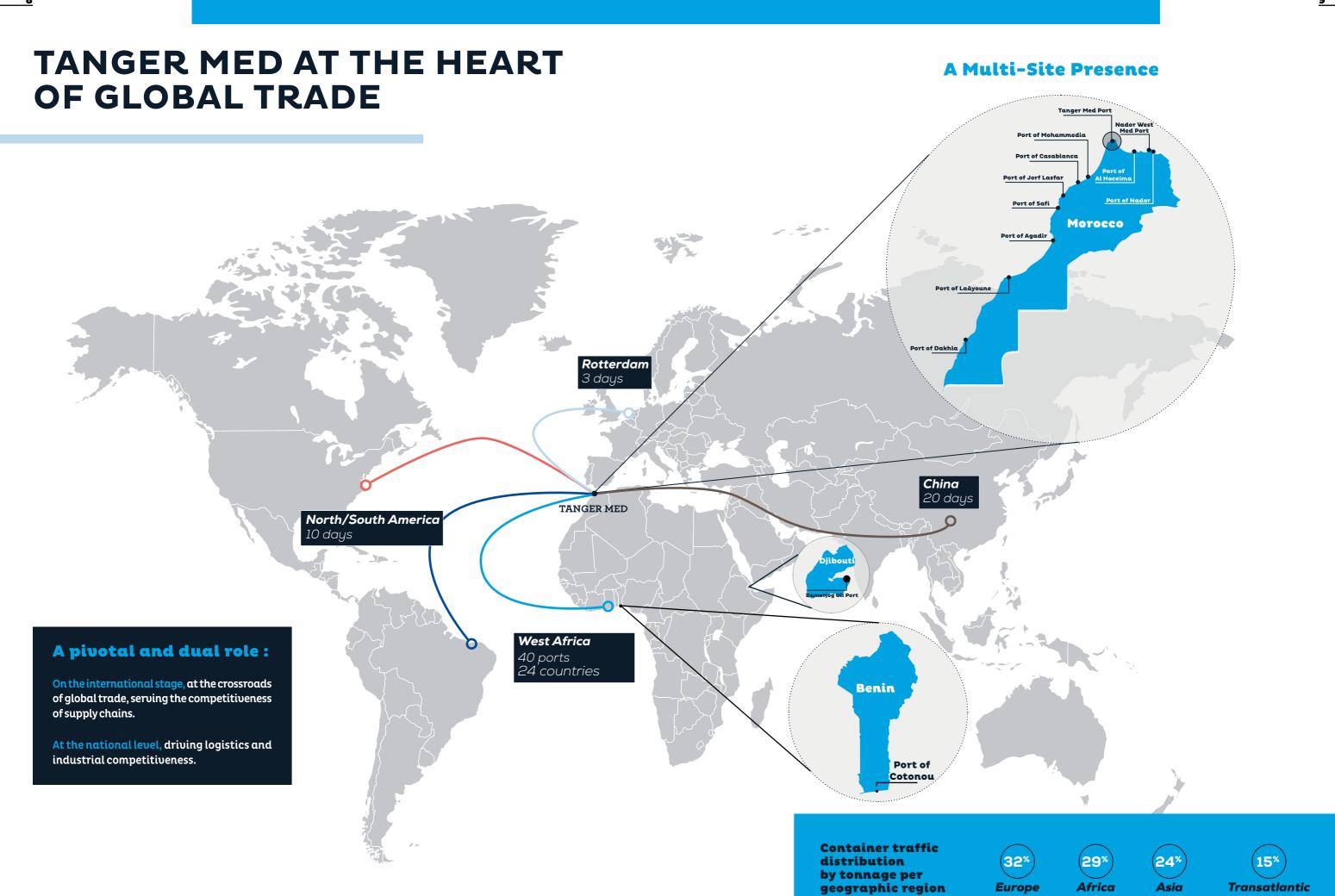
In 2023, the port complex handled 8.6 million containers, representing 95% of its nominal capacity, a result achieved four years ahead of schedule.



2024

In 2024, the port complex surpassed the milestone of 10 million containers and 500,000 trucks. Marsa Maroc secured the management of Terminals 1 and 5 of the Port of Cotonou in Benin.





Europe

Africa

Transatlantic

10 11

OUR POSITIONING



Tanger Med Group is strategically positioned across national and international logistics and trade flows, anticipating market developments and stakeholder needs. The Group embraces a proactive and forward-looking approach, anchored in its ecosystem.

A KEY ROLE IN GLOBAL SUPPLY CHAINS

Tanger Med works to accelerate Morocco's connectivity and plays a major role in the country's foreign trade through its subsidiaries and operations.



A STRONG COMMITMENT TO ATTRACT FDI TO MOROCCO

Tanger Med develops competitive industrial parks for national and international operators, contributing to Morocco's attractiveness.

A CATALYST FOR NATIONAL AND INTERNATIONAL COMPETITIVENESS

Through its integrated approach, Tanger Med enhances the competitiveness of the Moroccan economy.

A SIGNIFICANT MULTI-TERRITORIAL FOOTPRINT

As a major operator and developer of industrial-port platforms, Tanger Med Group plays a leading role in its regions of operation, generating positive social and societal impact within local communities.

OUR CORE BUSINESSES

We operate across all key links in the port, logistics, and industrial value chains through a multidisciplinary approach and expertise in three core areas. Our ambition is to foster sectoral synergies and strengthen our integrated service offering.



Ports and Logistics

Management of 25 terminals across 11 ports, handling in container, passenger, truck, solid bulk and general cargo, new vehicules, and liquid bulk activities.

We provide transport solutions, cargo handling, storage, and value-added logistics services.



Industry

Planning and development of over 3,000 hectares of industrial parks, home to 1,400 companies in sectors such as automotive, aerospace, textiles, agri-food, electronics, and logistics.



Services

Complementary service offerings focused on technology, engineering, and utilities to support the needs of operators established in Tanger Med's Industrial Platform.

OUR KEY FIGURES as of end of 2024



7.13 b USD FINANCIAL VALUATION OF GROUP ENTITIES



1.06 b USD CONSOLIDATED GROSS REVENUE FROM ALL TANGER MED GROUP ACTIVITIES



13.56 b USD CUMULATIVE PUBLIC AND PRIVATE INVESTMENTS TO DATE



multipurpose terminals

11

ports operated at national and continental scale

187 million tons of cargo handled

11.44 million TEUs of containers handled



17.22 b USD
business volume generated
bu the economic zones

3 000 HA
of developed zones

1400 companies established

130 000 total jobs created to date



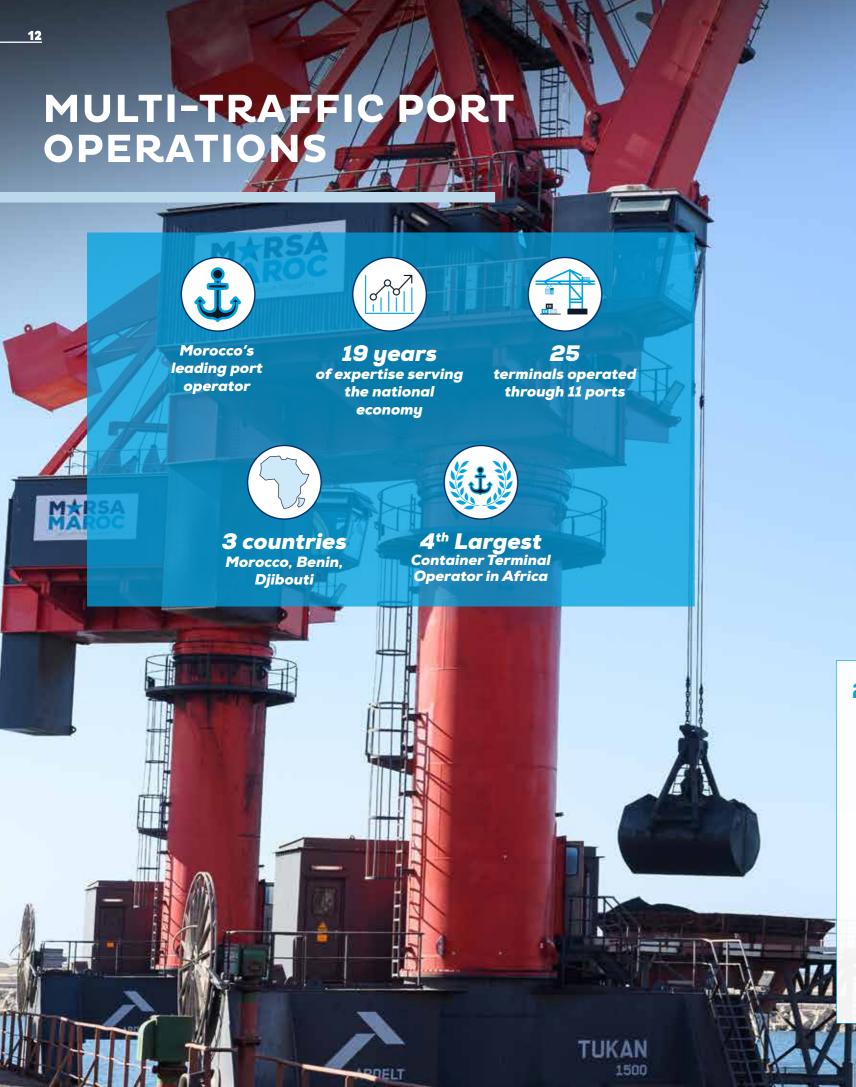
+1.52 million m³ of water distributed

+17 569 tons of waste collected (approx. 40 tons/day)

+452 gwh of energy distributed

109
new engineering
projects







2024 highlights



63 million tons total cargo volume handled

+11%



2.9 M TEUs' container activity +13%



21.7 million tons solid and general bulk activity +9%



10.7 million tons liquid bulk activity +11%



24.5 thousand units truck activity

+3.4%

102.8 thousand units new vehicle activity +8.1%



9116 total vessel calls +15%

* Twenty-foot Equivalent Unit

TANGER MED PORT COMPLEX



Leading port in the Mediterranean



Leading port in Africa



3rd most efficient port in the world (World Bank & S&P Global ranking)



17th/500 container ports worldwide (Alphaliner ranking)





180



70 countries



continents

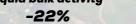
2024 highlights



10241392 TEU container activity +18,8%



7640524 tons liquid bulk activity



* Twenty-foot Equivalent Unit



600872 new vehicle activity +4%



3047387 passengers activity +13%



142 million tons total cargo volume handled +16,2%

584945

activité vrac solide

+1%

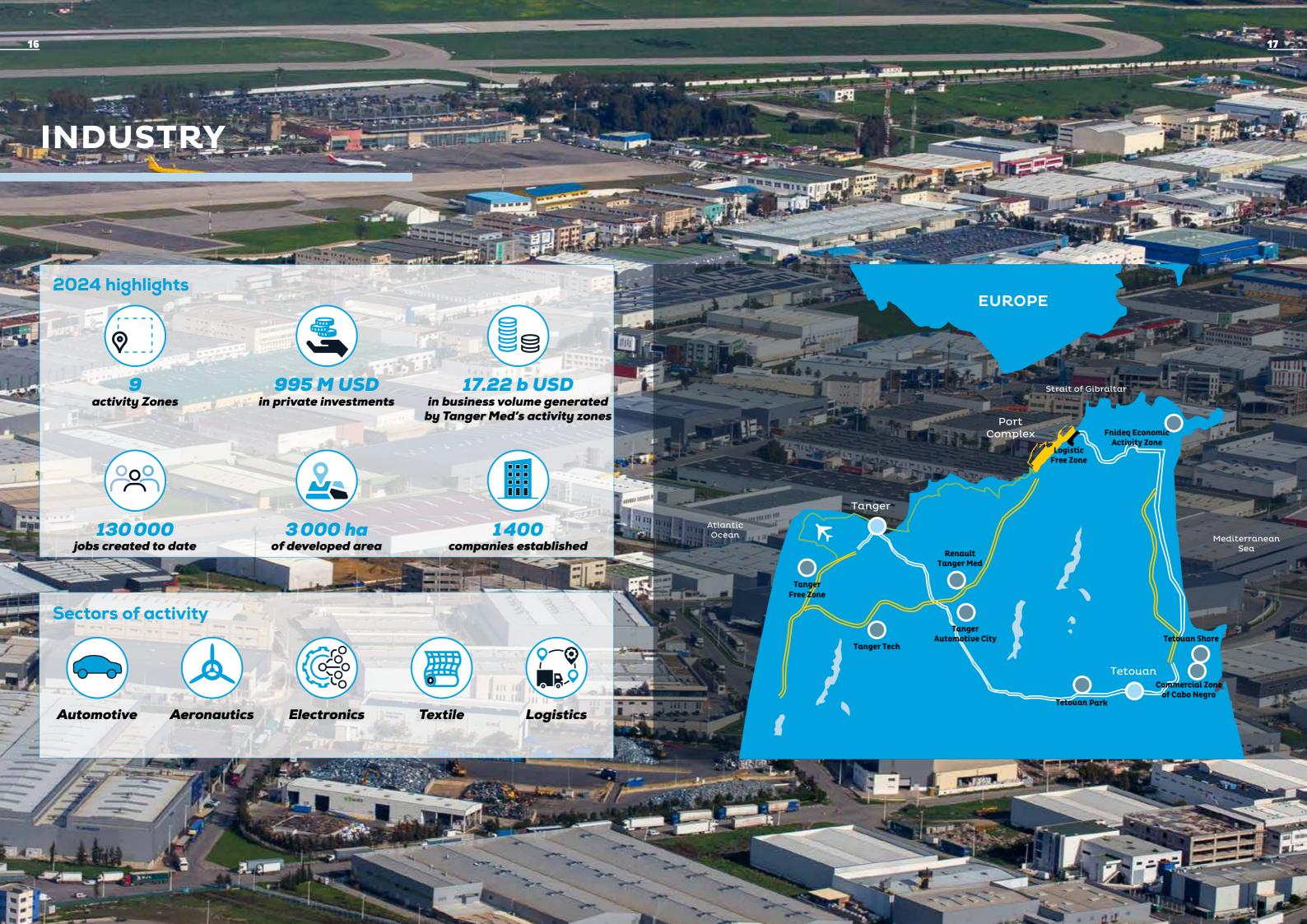


516842 trucks activity +8.1%



17479 total vessel calls" +3,42%

** including 1,217 mega-ships (>290 m)



SERVICES

A true hub of advanced and specialized expertise, the Services Cluster is built around three key areas critical to the development and management of large-scale infrastructure projects.



Core Areas of Expertise:

- OTM, IoT and innovation
- Security and cybersecurity
- Connectivity
- Cloud services
- Big data/Al
- Digital Factory



Experts in security, networking, cybersecurity, and development



200 6 Innicipal Solutions
Solutions
Solutions
Solutions
Solutions

Sectors of Intervention:

- Port and airport security and safety
- Urban video surveillance
- Public administrations

Sectors of Intervention:

Logistics and industrial zones



b Innovative Solutions Developed (PSI, TracUp, RidUp...)



2 Strategic Center SOC (Security Operations Center NOC (Network Operations Center



operator for SRP



Core Areas of Expertise:

- Consulting and expertise
- Monitoring and supervision
- Engineering and design
- Asset maintenance and management
- Coordination, project management, and technical assistance



45
African ports



1200 ha of port terminals supervised



12 000 linear meters of quays constructed

Ports

Activity zones



Sectors of Intervention:

Port and maritime infrastructureLogistics and industrial infrastructure

700 000 m²
of logistics and industrial
buildings constructed



3000 ha
flogistics and industric
platforms developed





Core Areas of Expertise :

- Electricity
- Water and wastewater management
- Multi-technical maintenance
- Hygiene and waste collection
- Vessel services
- Renewable energy
- Energy efficiency and sustainable development



17569 tons



452 GWh
of energy distributed



1.52 million m³



840,000 m³



of energy generated

OUR CSR COMMITMENT

We envision economic development as going hand in hand with environmental and social progress, underpinned by transparent, fair, and responsible governance. Our CSR strategy is aligned with the GRI standards and the United Nations Sustainable Development Goals (SDGs).

CSR Actions for a Sustainable Future

+1136 projects

carried out across the region including 102 in 2024

80 partnership

agreements signed in 2024

685470

beneficiaries of regional development initiatives including 52,387 in 2024



Tanger Med Foundation provides relevant and sustainable solutions across various fields: social, cultural, and economic initiatives, as well as education and



The 1337 MED campus, supported by the Tanger Med Foundation in partnership



The Lycée Méditerranéen (LYMED) aims to prepare high-potential Moroccan students for the highly selective entrance exams to top engineering schools in Morocco and France.

OUR ECOSYSTEM

Anticipating opportunities and the needs of our stakeholders lies at the heart of our strategy, with the goal of enhancing the competitiveness of our clients and partners while better preparing for the challenges of tomorrow. To achieve this, operational excellence is central to our approach, driven by technology, innovation, and digital transformation.



TANGER MED www.tangermed.ma